

NNIT, DKKm	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23
Revenue	356	368	380	396	413	424	453
Production cost	260	274	252	294	295	307	317
Gross profit	96	94	129	102	118	117	136
<i>Gross margin</i>	26,9%	25,6%	33,8%	25,6%	28,5%	27,6%	29,9%
Regional overhead cost	48	45	52	45	39	43	44
Regional operating profit	48	49	76	56	78	74	92
<i>Regional operating profit margin</i>	13,5%	13,3%	20,0%	14,2%	19,0%	17,4%	20,3%
Corporate cost	64	67	73	32	58	49	65
Group operating profit before special items	-16	-18	3	24	20	25	26
<i>Group operating profit margin before special items</i>	-4,5%	-4,8%	0,8%	6,1%	4,9%	5,9%	5,8%
Special items	47,0	57,0	51,0	123,0	14,0	30,0	16,0
Group operating profit incl. special items	-63	-75	-48	-99	6	-5	10

Region Europe, DKKm	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23
Revenue	112	119	122	115	112	119	125
Production cost	83	90	88	103	83	91	86
Gross profit	28	29	34	12	29	28	40
<i>Gross margin</i>	25,2%	24,4%	27,7%	10,7%	26,0%	23,7%	31,8%
Regional overhead cost	17	14	15	17	12	14	16
Regional operating profit	11	15	19	-5	17	14	24
<i>Regional operating profit margin</i>	10,0%	12,3%	15,6%	-3,9%	15,1%	11,9%	19,3%
Corporate cost	20	21	23	10	17	14	18
Group operating profit before special items	-9	-6	-4	-15	-1	0	6
<i>Group operating profit margin before special items</i>	-8,0%	-5,2%	-3,1%	-12,7%	-0,5%	0,0%	4,8%

Region US, DKKm	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23
Revenue	71	76	82	83	99	103	94
Production cost	51	56	53	54	67	64	56
Gross profit	20	20	29	29	32	39	37
<i>Gross margin</i>	28,0%	26,7%	35,3%	35,2%	32,6%	38,2%	39,8%
Regional overhead cost	14	15	16	13	14	14	16
Regional operating profit	6	5	12	17	19	25	21
<i>Regional operating profit margin</i>	8,1%	7,0%	15,2%	20,0%	18,9%	24,4%	22,6%
Corporate cost	13	14	15	7	13	11	14
Group operating profit before special items	-8	-9	-3	10	6	14	8
<i>Group operating profit margin before special items</i>	-10,8%	-11,2%	-3,4%	11,9%	6,1%	13,6%	8,2%

Region Asia, DKKm	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23
Revenue	32	37	44	44	38	36	37
Production cost	31	32	33	38	36	35	33
Gross profit	1	5	11	5	2	1	4
<i>Gross margin</i>	<i>4,5%</i>	<i>14,6%</i>	<i>25,0%</i>	<i>12,0%</i>	<i>4,1%</i>	<i>3,6%</i>	<i>11,2%</i>
Regional overhead cost	3	3	2	4	3	4	3
Regional operating profit	-1	3	9	1	-1	-2	1
<i>Regional operating profit margin</i>	<i>-4,0%</i>	<i>7,6%</i>	<i>19,7%</i>	<i>2,3%</i>	<i>-3,3%</i>	<i>-6,5%</i>	<i>2,9%</i>
Corporate cost	7	7	8	3	6	5	5
Group operating profit before special items	-8	-4	1	-2	-7	-7	0
<i>Group operating profit margin before special items</i>	<i>-24,7%</i>	<i>-11,2%</i>	<i>2,1%</i>	<i>-5,4%</i>	<i>-19,2%</i>	<i>-19,9%</i>	<i>-11,5%</i>

Region DK, DKKm	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23
Revenue	141	136	133	154	164	166	196
Production cost	95	97	78	99	109	118	142
Gross profit	46	39	55	55	55	48	54
<i>Gross margin</i>	<i>32,9%</i>	<i>28,9%</i>	<i>41,4%</i>	<i>35,5%</i>	<i>33,5%</i>	<i>29,1%</i>	<i>27,6%</i>
Regional overhead cost	14	13	19	11	11	12	9
Regional operating profit	33	26	36	43	44	37	45
<i>Regional operating profit margin</i>	<i>23,1%</i>	<i>19,2%</i>	<i>27,2%</i>	<i>28,2%</i>	<i>26,9%</i>	<i>22,2%</i>	<i>23,1%</i>
Corporate cost	24	25	28	12	22	19	28
Group operating profit before special items	8	1	9	31	22	18	17
<i>Group operating profit margin before special items</i>	<i>6,0%</i>	<i>0,8%</i>	<i>6,5%</i>	<i>20,2%</i>	<i>13,5%</i>	<i>10,9%</i>	<i>8,6%</i>